Protocol

Development and Implementation of a Nurse-Led Model of Care Coordination to Provide Health-Sector Continuity of Care for People With Multimorbidity: Protocol for a Mixed Methods Study

Kate M Davis¹, BN, MClSci; Marion C Eckert¹, BN, MNSc, MPH, DrN; Sepehr Shakib^{2,3}, MBBS, PhD; Joanne Harmon⁴, BN (Hons), PhD; Amanda D Hutchinson⁵, BA (Hons), MPsych (Clin), PhD; Greg Sharplin¹, BSci (Hons), MPsych; Gillian E Caughey^{2,3,6}, BSci (Hons), PhD

Corresponding Author:

Kate M Davis, BN, MClSci Rosemary Bryant AO Research Centre School of Nursing and Midwifery University of South Australia GPO Box 2471 Adelaide, SA 5001 Australia

Phone: 61 08 8302 2129

Email: kathryn.davis@mymail.unisa.edu.au

Abstract

Background: Innovative strategies are required to reduce care fragmentation for people with multimorbidity. Coordinated models of health care delivery need to be adopted to deliver consumer-centered continuity of care. Nurse-led services have emerged over the past 20 years as evidence-based structured models of care delivery, providing a range of positive and coordinated health care outcomes. Although nurse-led services are effective in a range of clinical settings, strategies to improve continuity of care across the secondary and primary health care sectors for people with multimorbidity have not been examined.

Objective: To implement a nurse-led model of care coordination from a multidisciplinary outpatient setting and provide continuity of care between the secondary and primary health care sectors for people with multimorbidity.

Methods: This action research mixed methods study will have two phases. Phase 1 includes a systematic review, stakeholder forums, and validation workshop to collaboratively develop a model of care for a nurse-led care coordination service. Phase 2, through a series of iterative action research cycles, will implement a nurse-led model of care coordination in a multidisciplinary outpatient setting. Three to five iterative action research cycles will allow the model to be refined and further developed with multiple data collection points throughout.

Results: Pilot implementation of the model of care coordination commenced in October 2018. Formal study recruitment commenced in May 2019 and the intervention and follow-up phases are ongoing. The results of the data analysis are expected to be available by March 2020.

Conclusions: Nursing, clinician, and patient outcomes and experiences with the nurse-led model of care coordination will provide a template to improve continuity of care between the secondary and primary health care systems. The model template may provide a future pathway for implementation of nurse-led services both nationally and internationally.

International Registered Report Identifier (IRRID): DERR1-10.2196/15006

(JMIR Res Protoc 2019;8(12):e15006) doi: 10.2196/15006



¹Rosemary Bryant AO Research Centre, School of Nursing and Midwifery, University of South Australia, Adelaide, Australia

²Discipline of Pharmacology, Adelaide Medical School, Faculty of Health Science, University of Adelaide, Adelaide, Australia

³School of Pharmacy and Medical Sciences, University of South Australia, Adelaide, Australia

⁴School of Nursing and Midwifery, University of South Australia, Adelaide, Australia

⁵School of Psychology, Social Work, and Social Policy, University of South Australia, Adelaide, Australia

⁶Clinical Pharmacology, Royal Adelaide Hospital, North Terrace, Adelaide, Australia

KEYWORDS

continuity of patient care; multimorbidity; nurse led; integrated health; transitional; chronic disease

Introduction

Background

Increasing prevalence and complexity of multimorbidity across populations is a global phenomenon [1-3]. This constitutes one of the most significant challenges for health care in the 21st century [4]. In general, care for patients with multimorbidity is fragmented and not coordinated, especially between health care settings, such as primary and secondary care [5,6]. Current models of care delivery focus on single-disease-specific management, resulting in attendance at multiple specialist medical clinics, and do not support continuity of care, placing a significant burden on both patients and hospitals [3,7].

In an attempt to improve efficiencies within health care, nurse-led clinics and services have emerged over the past two decades [8,9]. Their effectiveness has been demonstrated on a number of levels, responding to the complexity of care coordination required by patients [10,11]. This includes the use of a person-centered approach [9], positive patient experience and satisfaction [9,12], and counseling and interventions to support chronic medication adherence [8,13].

In Australia, providing continuity in health care for people with chronic and complex disease is problematic, partly due to differences between federal and state government policies as well as structures and funding systems for the primary and secondary health care sectors [14]. This issue poses a challenge for nurse-led services to provide integrated models of care and lead continuity of care strategies between the health sectors at local service levels. Nurse-led models of care can provide a solution, in part, to the barriers associated with developing nonfragmented care in order to provide effective management for people with multimorbidity. It is, therefore, timely that a model of care trialing cross-sector collaboration is implemented. In Australia, the primary and secondary health care sectors will have congruent access to patients' health care information through national strategies, such as My Health Record [15] and Health Care Homes [16]. These strategies, although in their infancy, if supported at local service and health network levels, can be used to leverage communication and collaboration by nurses to improve continuity of care. However, there remain few studies examining nurse-led models of care to improve continuity of care [17,18]. Despite the success of nurse-led services in a range of other contexts, their effectiveness in supporting continuity of care between the secondary and primary health sectors for people living with multimorbidity is yet to be determined.

Multimorbidity and Nurse-Led Models of Care

Chronic diseases, including cardiovascular disease, diabetes, chronic lung disease, and cancer, are collectively responsible for almost 70% of all deaths worldwide. In the United Kingdom, the United States, and Australia, between 22% and 25% of the population live with multimorbidity, defined as having two or

more chronic conditions concurrently; the prevalence of multimorbidity is even higher in the older population [2].

Multimorbidity is associated with poorer health outcomes, increased care fragmentation [1,19], higher health service utilization, and higher health care costs [20,21]. Existing models of care are based on a medical model of health service delivery and are designed to manage a single disease; therefore, they are not suitable for the complexity of health care associated with the presence of multiple chronic conditions [3,22,23]. Additionally, clinical guidelines predominantly focus on a single disease, potentially contributing to conflicting medication and care management for people with multimorbidity [24]. The traditional single-disease focus of current health care models and practices is also unsuitable for people with multimorbidity due to a lack of holistic care management and coordination [3,22,23].

Continuity of care is acknowledged as an essential component of high-quality care [25]. However, it is evident that chronic and complex health care management poses a challenge for health care systems to provide and promote continuity of care for people with multimorbidity [1]. A person-centered approach rather than a single-disease management program will provide more effective, high-quality care [4]. A coordinated comprehensive patient-centered model that focuses on continuity of care across the health system is especially needed for people with multimorbidity [6,26,27].

The relationship between aspects of continuity of care and patient satisfaction, improved health outcomes, a reduction in hospital admissions, and a reduction in health care utilization has been established [17,25,28,29]. In a recent scoping study [6] it was identified that in relation to multimorbidity management, models and elements of care were focused on general integrated care, as previously applied to single-disease management; therefore, they were unsuitable to the specific care required for the complexity associated with multimorbidity. The details of models of care require further study, specifically the role of nursing and nurse-led services to improve continuity of care and care coordination for people with multimorbidity.

Methods

Ethics and Registration

Ethical approval was obtained by the Human Research Ethics Committee (HREC) (reference number: HREC/17/RAH/552) at the University of South Australia (application ID: 200958) and the Central Adelaide Local Health Network (CALHN) (reference number: R20171204).

Aims

The overall aim of this study is to determine the feasibility of implementing a nurse-led care coordination service from the outpatient setting to provide continuity of care across the secondary and primary health care settings for people with multimorbidity. The specific aims are as follows:



- Develop and implement a model of care for a nurse-led service to provide continuity of health care for people with multimorbidity.
- Identify nursing interventions associated with implementation of a nurse-led service model of care.
- 3. Identify barriers and enablers to implementing a nurse-led service.
- Identify structures, processes, and outcomes required to implement a nurse-led service and achieve continuity of care.

Design

Overview

The study design comprises action research with the application of the research spiral: "plan, act, observe, reflect, and re-plan" [30]. A Donabedian model [31] of evaluating structure, process, and outcome in health care will guide data collection during the action research cycles. There is precedence in the application of this model, not only in health care evaluation [32] but also in defining and evaluating nurse-led services [10,33]. The categories of structure, process, and outcome will include the measurement of stakeholder views and clinical staff and patient experience related to continuity of care across secondary and primary health care settings over time. The research will be conducted in two phases.

Phase 1: Initial Action Research Cycle

The goals of Phase 1 are as follows:

 Consult with the Multidisciplinary Ambulatory Consulting Service (MACS) staff and associated stakeholders regarding

- the components and development of a nurse-led service model of care; for specific stakeholders, see Participants section and Table 1 below.
- 2. Review evidence in relation to nurse-led services, nursing interventions, and associations with continuity of care for people with chronic disease.
- 3. Review evidence in relation to best practice management of people with multimorbidity.
- 4. Collaboratively develop a nurse-led service model of care.
- 5. Develop operational roles, guidelines, and protocols to implement the nurse-led service model of care.

Phase 1, the initial action research cycle, will focus on two interventions. First, we will complete a systematic review to identify the effectiveness of nurse-led services to improve continuity of care for people with chronic disease (international prospective register of systematic reviews [PROSPERO] registration number: CRD42018095780). The second focus will be on stakeholder engagement; a series of forums, workshops, and meetings will engage stakeholders and collaboratively develop a model of nurse-led care coordination.

This action research cycle will inform the development of an evidence-based model of care for a nurse-led service and prepare the clinical team for nurse-led service implementation. Figure 1 depicts the Multimorbidity Nursing Model of Care action research study design; included is the systematic review and stakeholder forum informing development and planning of the nurse-led care coordination service and subsequent iterative implementation of the nurse-led service.

Table 1. Study participants and eligibility criteria.

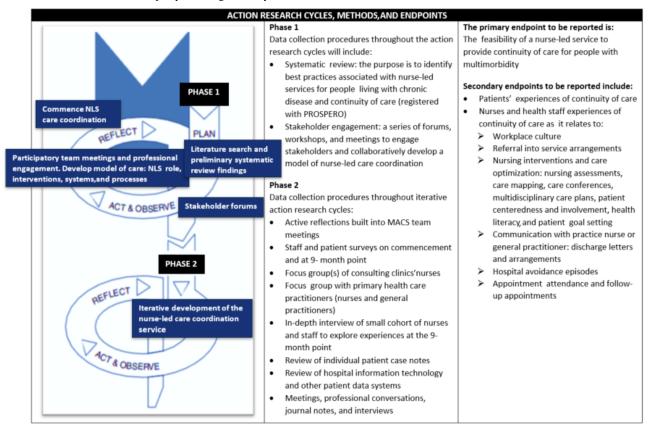
Eligibility criteria	Stakeholders	Health care staff	Patients
Inclusion criteria	Attendees at the stakeholder forums and workshop; stakeholders include health care professionals, primary and secondary health care executives, relevant academic and clinical participants, and consumer representatives (n=40)	Health care staff from the tertiary referral center and outpatient service associated with implementing and/or working in, or in collaboration with, the nurse-led care coordination service or outpatient services (n=30) Health care staff associated with implementing and/or working in collaboration with the nurse-led care coordination service: from the primary health care sector (n=10)	All patients receiving care from registered nurses within the MACS ^a , the nurse-led care coordination service, attending a general practitioner service or the PHC ^b sector associated with the MACS (n=30 in clinic) Patients who have previously attended multiple medical outpatient clinic appointments (n=100 postal surveys)
Exclusion criteria	Nil	Nil	Patients with cognitive impairment

^aMACS: Multidisciplinary Ambulatory Consulting Service.



^bPHC: primary health care.

Figure 1. Design of the Multimorbidity Nursing Model of Care study. MACS: Multidisciplinary Ambulatory Consulting Service; NLS: nurse-led services; PROSEPERO: international prospective register of systematic reviews.



Phase 2: Subsequent Action Research Cycles

The goals of Phase 2 are as follows:

- 1. Trial implementation of the nurse-led service model of care over a series of iterative action research cycles.
- 2. Implement nurse-led service care coordinator role.
- 3. Implement associated protocols and guidelines to operationalize the nurse-led service model of care.
- Evaluate action research cycles in terms of changes to nursing interventions, service structures, processes, and outcomes.

Phase 2, the subsequent action research cycles, will employ a mixed-methods approach with multiple data collection points.

During implementation of the nurse-led model of care coordination, nursing roles and interventions, service structures, processes, and outcomes will be observed, refined, and reimplemented. Patient, nurse, and health care staff experience as well as organizational culture impacts will be measured. The structures and processes within the nurse-led service will be evaluated by recognized data collection instruments that examine patient and health care staff experiences of continuity of care, patient-related quality of life, and staff experience of organizational culture (see Table 2 for data collection instruments and characteristics). Nursing roles, tasks, skills, and knowledge will also be evaluated (see Table 2).



Table 2. Data collection instruments and characteristics.

Author (publication year); instrument	Instrument primary purpose and adaptation; Continuity of care domain	Validation, reliability, and context for use	Number of items; Response options
Glasgow et al, (2005) [34]; Patient Assessment of Chronic Illness Care (PACIC) survey	A validated patient self-report instrument to assess the extent to which patients with chronic illness receive care that aligns with the Chronic Care Model. Measures care that is patient-centered, proactive, and planned and includes collaborative goal setting; Problem-solving and follow-up support	A practical instrument that is reliable and has face, construct, and concurrent validity	The PACIC consists of five scales and an overall summary score
MacColl Center for Health	The ACIC addresses the basic elements for im-	Preliminary data indicate	Seven dimensions—each dimension
Care Innovation (2000) [35]; Assessment of Chronic Illness Care (ACIC V3.5) survey	proving chronic illness care at the community, organization, practice, and patient level—adapted	that the ACIC is responsive to changes that teams make	includes a number of items;
	for use in the MACS ^a setting; Relational, management, and informational continuity	in their systems and corre- lates well with other mea- sures of productivity and system change	Point value is attributed to a choice of four levels across each item
The EuroQol ^b Group (1990) [36] and Herdman et al (2011) [37]; Patient EQ-5D ^c	The EQ-5D is a standardized measure of health status, applicable to a wide range of health conditions and treatments. Developed by the EuroQol Group, it provides a simple, generic measure of health for clinical and economic appraisal.	Widely validated and contex- tualized; translated into over 170 language versions	Five dimensions (each with three or five levels), 15 items, and cross-walk value sets available to convert three-item survey to meaningful value equivalent to five-item survey; Tick box and visual analog
Berglund CB et al (2015)	The survey was originally developed for the pa-	No formal validity and relia-	12 multiple-choice items, including
[38]; Patient satisfaction and continuity of care	tient-physician outpatient encounter [39]. It proved to capture changes in patient satisfaction over time. It has since been adapted to capture the patient-nurse outpatient encounter;	bility testing, however, item generation including the testing procedure provides sufficient content validity	items concerning waiting time, continuity of care, length of visit, information, interpersonal manner, and fulfilment of expectations;
	Relational, management, and informational continuity		4-point scale from 1 (Not at all) to 4 (Very much)
Uijen AA et al (2011 [40] and 2012 [41]);	To measure continuity of care from the patients' perspectives across primary and secondary care		28 items in three subdomains;
Nijmegen Continuity Questionnaire (NCQ)	settings; Personal continuity, team continuity, and cross-boundary continuity	and construct validity	5-point scale from 1 to 5
Stokes T et al (2005) [42];	Measures the perceived importance of the types	Good internal consistency	25 items over four domains;
General Practitioners' Views on Continuity of Care survey	of continuity of care and doctor or practice characteristics that may influence attitudes toward personal continuity of care—adapted for nursepatient context; Relational, management, and informational conti-	(alpha=.78). The scale score correlated highly with the overall rating of the importance of personal continuity (<i>P</i> <.001)	5-point scale from 1 to 5
	nuity		
Cameron KS et al (2011) [43];	· · · · · · · · · · · · · · · · · · ·		Six dimensions with four alternatives (24 items);
Organizational Culture Assessment Instrument	tion, organizational leadership, management of employees, organizational glue, strategic empha- sis, and criteria of success		4-point scale from A to D
Gardner G et al (2017) [44]; The Advanced Practice	A self-assessment tool that provides a standardized understanding of advanced practice. It is designed to support health service planning, cross-discipline	Evidence based	Five items: clinical care, optimizing health systems, education, research, and leadership;
Nursing Role Delineation Questionnaire (APRD)	team development, and demonstration of achievement of practice at this level.		5-point scale from 0 to 4

^aMACS: Multidisciplinary Ambulatory Consulting Service.

Setting

The setting for this study is an outpatient MACS at a large secondary, tertiary referral, hospital.

Participants

Stakeholders. These will consist of attendees at the forums and workshop:



 $^{^{\}mathrm{b}}$ EuroQol: European Quality-of-Life Scale.

^cEQ-5D: European Quality-of-Life Five-Dimension Scale.

- Representative health professionals from the MACS clinic
- b. Consumer representatives and advocates.
- Representative leadership associated with the MACS clinic (ie, nursing and medical).
- d. Representatives from the primary health network and private sectors (n=40).
- 2. Health care staff. There will be two health care staff groups:
 - a. Health care staff within the MACS or from the outpatient service (n=130).
 - b. Health care staff from the primary health network or the private sector. For example, clinical staff working in general or community settings (ie, primary health care sector) and have patients who attend or could attend the MACS clinic (n=10).
- 3. Patients. There will be two patient groups:
 - Patients who have previously attended the MACS clinic prior to implementation of the nurse-led care coordination service (n=100).

b. Patients who would usually attend the MACS clinic following implementation of the nurse-led care coordination service (n=30).

Data Collection and Analysis

This action research study is largely qualitative but includes a quantitative descriptive element. There will be an initial stakeholder forum to develop the domains for a model of nurse-led care coordination. When the model is developed, it will be validated through current literature and a follow-up-focused workshop of stakeholders (see Table 3). Stakeholders at the forum and workshop will include health care staff and executives from both the primary and secondary heath care sectors, as well as other relevant academic and clinical participants (see Table 1). The nurse-led model for care coordination will then be implemented and refined through a series of iterative action research cycles. Data will be collected throughout the action research cycles (see Table 3).



Table 3. Data collection and analysis: survey and interview schedule.

Event and survey tool	Data collection point	Participants	Analysis
Stakeholder forums and validation workshop: activities guided by the Australian Primary Health Care Nurses Association, Building Blocks [45], and Donabedian's categories of structure, process, and outcome [31]	At stakeholder forums and validation workshop events	Key stakeholders: registered nurses (level one), nursing middle management, general practitioners, pharmacists, allied health, and executives across both primary and secondary heath care sectors, along with consumer, academic, and professional association representation (n=60)	Thematic analysis
Patient Assessment of Chronic Illness Care (PACIC) survey [34]	Prior to nurse-led service implementation, January-April 2019	MACS ^a outpatients who attended clinic prior to model of nurse-led care coordination implementation (n=100)	Descriptive statistics and thematic analysis
Assessment of Chronic Illness Care (ACIC V3.5) survey [35]	Prior to nurse-led service implementation, January-April 2019	MACS outpatients who attended clinic prior to model of nurse-led care coordination implementation (n=100)	Descriptive statistics and thematic analysis
Patient experience and continuity of care in clinics survey [38]	First appointment	MACS outpatients who attended clinic after model of nurse-led care coordination implementation (n=30-40)	Descriptive statistics and thematic analysis
Patient EQ-5D-3L ^b health question- naire [36,37]	At first and second appointments	MACS outpatients who attended clinic after model of nurse-led care coordination implementation (n=30-40)	Descriptive statistics
Patient experience and continuity of care in clinics, Nijmegen Continuity Questionnaire (NCQ) [40,41]	At second appointment or at 3-6 months	MACS outpatients who attended clinic after model of nurse-led care coordination implementation (n=30-40)	Descriptive statistics and thematic analysis
General Practitioners' Views on Continuity of Care survey [42,46]	At commencement, then at 3-6 months	Nurses working in the MACS outpatient clinic (n=2)	Descriptive statistics and thematic analysis
Doctor and allied health staff experience and continuity of care survey [42,46]	At commencement, then at 3-6 months	Doctors and allied health staff working in the MACS outpatient clinic (n=3-10)	Descriptive statistics and thematic analysis
Primary health care staff experience and continuity of care survey [42,46]	At commencement, then at 3-6 months	Health care staff managing MACS patients in the primary health care sector; general practitioner rooms or community services (n=10)	Descriptive statistics and thematic analysis
Nurse experience and continuity of care survey, other than MACS [42,46]	At commencement	Nurses, other than the MACS nurses, working in outpatient clinics (n=80)	Descriptive statistics and thematic analysis
The Advanced Practice Nursing Role Delineation Questionnaire (APRD) [44]	At commencement and at 6 months	Nurses working in the MACS clinic and outpatient clinic nurses (n=2)	Descriptive statistics and thematic analysis
Staff workplace culture survey [43]	Commencement and at 6 months	All health care staff working in the MACS outpatient clinic (n=5-10)	Descriptive statistics and thematic analysis
Survey: question bank	At 6 months via email	Director of nursing and nursing director (n=2)	Thematic analysis
Interview, with questions from bank, and ongoing reflective meetings	At 6 months and ongoing	Head of unit (n=1)	Thematic analysis
Interview and ongoing reflective meetings	At 6 months and ongoing	MACS nurses (n=2)	Thematic analysis
Interview and ongoing reflective meetings	At 6 months and ongoing	MACS team (n=5-10)	Thematic analysis
Focus group questions from bank	At 6 months	Consulting clinics nurses (n=10-20)	Thematic analysis
Patient medical record	Following patient recruitment	MACS outpatients who attended clinic after model of nurse-led care coordination implementation (n=30-40)	Descriptive statistics

 $^{{}^{}a}MACS: Multidisciplinary \ Ambulatory \ Consulting \ Service.$



 $^{^{\}rm b}\text{EQ-5D-3L}:$ European Quality-of-Life Five-Dimension Three-Level Scale.

Qualitative Data

Thematic analysis based on the phases of Braun and Clarke [47] will be used as outlined in Table 4. The process of thematic analysis will identify categories of information and develop model domains for developing a model of nurse-led care coordination. It is anticipated that the model will be pragmatic and consider specific continuity of care strategies to be implemented as part of the nurse-led care coordination service. Thematic analysis will also be used to analyze survey and

interview data to reveal patients', nurses', and health care staff's experiences of continuity of care, before and after implementation of the nurse-led model of care coordination. Through the process of thematic analysis, an account of what is happening in the situation (ie, nurse-led service within the multidisciplinary MACS clinic) and how it is happening will be identified [47]. Braun and Clarke's practical approach is useful for comparing multiple data sources (ie, from patients, nurses, and health care staff) [47,48].

Table 4. Process of thematic analysis, adapted from Braun and Clarke [47].

Phase	Activity	
Analysis		
Familiarization with data	Transcribe data and formulate ideas; analysis starts here and continues throughout the process	
Generation of initial codes	Systematically code and collate entire dataset	
Search for themes	Sort different codes into possible candidate themes	
Review of themes	Refine and finalize candidate themes	
Naming and defining of themes	Develop thematic map of data, further refine themes, and perform final analysis	
Production of the report	Perform inductive thematic analysis, which will emphasize understanding the patients' and nurses' experience of the nurse-led service	

Ouantitative Data

Quantitative data from questionnaires and/or medical records related to patients', nurses', and health care staff's experiences of continuity of care and the nurse-led model of care coordination and demographic data, as well as data relating to the nurse-led model of care coordination, continuity of care, and patient progress or outcomes will be analyzed (see Table 3). Analysis will use descriptive statistical methods including means, medians, and interquartile ranges where appropriate. Differences between variables will be analyzed using either two-tailed *t* tests or the Wilcoxon ranked-sum test where appropriate. A *P* value of less than .05 will be considered statistically significant. All statistical analyses will be conducted using NVivo 10 (QSR International) and SPSS, version 25 (IBM Corp).

Validity and Reliability

The nurse-led model will be collaboratively developed at a series of stakeholder—secondary and primary health sectors—forums. The forums will also be developed with reference to the Australian Primary Health Care Nurses Association Building Blocks for nurse-led clinics [45]. A follow-up validation workshop and literature search will further refine the model. Implementation of the model through iterative research cycles will continue the validation process as elements change in response to user experiences. Interventions aligned with the model will be based on real-world experience in the nurse-led service, a consensus approach, and systematic findings from the literature.

Recognized and validated instruments will be used to collect data in relation to continuity of care, patient centeredness, workplace culture, and the practice role and level of the nurses (see Table 2). A concurrent approach to data collection and analysis will allow the separate use of quantitative and

qualitative methods within a single cycle of data collection and analysis. This will allow both sets of data to be interpreted together, providing a richer and more comprehensive response to research questions [49].

Results

Pilot implementation of the model of care coordination commenced in October 2018. Formal study recruitment commenced in May 2019 and the intervention and follow-up phases are ongoing. The results of the data analysis are expected to be available by March 2020.

Discussion

Expected Results

Nurse-led services and clinics have been widely implemented in primary health care settings and, increasingly, in outpatient departments but not with the purpose of improving continuity of care between the two sectors. The evidence for nurse-led services to improve continuity of care for people living with multiple chronic diseases and complex care needs has not been established. This proposed study is significant because it aims to develop a model of care for nurse-led services, based on both research and stakeholder experience. This model, focusing on patient-centered care and the nursing role to coordinate care to achieve continuity across the health care sector, has not been previously trialed for people with multimorbidity.

It is anticipated that the model of care for a nurse-led care coordination service will support the implementation of continuity of care strategies. These strategies may include assessment of risk of hospital readmission; patient readiness for change; well-coordinated, individualized, multidisciplinary health care plans; patient self-management strategies; and coordinated communication between the secondary and primary



health care sectors. Ideally, these will result in improved patient and staff experiences and health outcomes. Development of the model followed by a series of action research cycles of testing and refining the model will ensure that the research incorporates both theory and practical experience related to continuity of care across the health sector. This action research approach will, therefore, focus on what works within a *real-world* clinical setting. It will produce a patient-centered model of care for nurse-led services that provides a template for continuity of care, articulating the nursing role and service for adaptation throughout diverse health care systems within Australia and potentially worldwide.

Limitations

As this is an action research design, there are no a priori design of the nurse-led model of care coordination or nursing interventions required. However, as both the model and the interventions will be developed in collaboration with real-world clinical practice and the health care literature, it will be important to ensure concordance between both. No control or comparator will be included within the model assessment, but survey participants who attended the outpatient department prior to commencement of the nurse-led service will be examined. The service setting is geographically limited since it is located at only one site; however, it is anticipated that the setting will be adaptable and applicable to geographically diverse locations. Electronic record and patient data systems vary across health sectors and can pose access and consistency issues. These will be addressed through the highly pragmatic nature of the study, which will focus on relationship building [47] and regular and consistent communication across health sectors as part of the nursing interventions.

Acknowledgments

This protocol is part of KMD's PhD studies.

Authors' Contributions

KMD was responsible for the literature review and study design, along with drafting the initial manuscript and its revised versions. GEC contributed significantly to the drafting and preparation of the manuscript and contributed to the study design. MCE, SS, ADH, JH, and GS contributed to the drafting and preparation of the manuscript and to the study design.

Conflicts of Interest

None declared.

References

- 1. Barnett K, Mercer SW, Norbury M, Watt G, Wyke S, Guthrie B. Epidemiology of multimorbidity and implications for health care, research, and medical education: A cross-sectional study. Lancet 2012 Jul 07;380(9836):37-43 [FREE Full text] [doi: 10.1016/S0140-6736(12)60240-2] [Medline: 22579043]
- 2. Global Status Report on Noncommunicable Diseases 2014. Geneva, Switzerland: World Health Organization; 2014. URL: https://apps.who.int/iris/bitstream/handle/10665/148114/9789241564854 eng.pdf [accessed 2019-10-08]
- 3. Harrison C, Henderson J, Miller G, Britt H. The prevalence of complex multimorbidity in Australia. Aust N Z J Public Health 2016 Jun;40(3):239-244. [doi: 10.1111/1753-6405.12509] [Medline: 27027989]
- 4. Pefoyo AJ, Bronskill SE, Gruneir A, Calzavara A, Thavorn K, Petrosyan Y, et al. The increasing burden and complexity of multimorbidity. BMC Public Health 2015 Apr 23;15:415 [FREE Full text] [doi: 10.1186/s12889-015-1733-2] [Medline: 25903064]
- 5. Wallace E, Salisbury C, Guthrie B, Lewis C, Fahey T, Smith SM. Managing patients with multimorbidity in primary care. BMJ 2015 Jan 20;350:h176. [doi: 10.1136/bmj.h176] [Medline: 25646760]
- 6. Struckmann V, Leijten FR, van Ginneken E, Kraus M, Reiss M, Spranger A, SELFIE Consortium. Relevant models and elements of integrated care for multi-morbidity: Results of a scoping review. Health Policy 2018 Jan;122(1):23-35 [FREE Full text] [doi: 10.1016/j.healthpol.2017.08.008] [Medline: 29031933]
- 7. Sinnott C, Mc Hugh S, Browne J, Bradley C. GPs' perspectives on the management of patients with multimorbidity: Systematic review and synthesis of qualitative research. BMJ Open 2013 Sep 13;3(9):e003610 [FREE Full text] [doi: 10.1136/bmjopen-2013-003610] [Medline: 24038011]
- 8. Al-Mallah MH, Farah I, Al-Madani W, Bdeir B, Al Habib S, Bigelow ML, et al. The impact of nurse-led clinics on the mortality and morbidity of patients with cardiovascular diseases: A systematic review and meta-analysis. J Cardiovasc Nurs 2016;31(1):89-95. [doi: 10.1097/JCN.0000000000000224] [Medline: 25658181]
- 9. Jakimowicz S, Stirling C, Duddle M. An investigation of factors that impact patients' subjective experience of nurse-led clinics: A qualitative systematic review. J Clin Nurs 2015 Jan;24(1-2):19-33. [doi: 10.1111/jocn.12676] [Medline: 25236376]
- 10. Wong FK, Chung LC. Establishing a definition for a nurse-led clinic: Structure, process, and outcome. J Adv Nurs 2006 Feb;53(3):358-369. [doi: 10.1111/j.1365-2648.2006.03730.x] [Medline: 16.441541]
- 11. Randall S, Crawford T, Currie J, River J, Betihavas V. Impact of community based nurse-led clinics on patient outcomes, patient satisfaction, patient access and cost effectiveness: A systematic review. Int J Nurs Stud 2017 Aug;73:24-33. [doi: 10.1016/j.ijnurstu.2017.05.008] [Medline: 28531549]



- 12. Coleman S, Havas K, Ersham S, Stone C, Taylor B, Graham A, et al. Patient satisfaction with nurse-led chronic kidney disease clinics: A multicentre evaluation. J Ren Care 2017 Mar;43(1):11-20. [doi: 10.1111/jorc.12189] [Medline: 28156054]
- 13. Van Camp YP, Van Rompaey B, Elseviers M. Nurse-led interventions to enhance adherence to chronic medication: Systematic review and meta-analysis of randomised controlled trials. Eur J Clin Pharmacol 2013 Apr;69(4):761-770. [doi: 10.1007/s00228-012-1419-y] [Medline: 23052418]
- 14. Primary Health Care Advisory Group. Better Outcomes for People With Chronic and Complex Health Conditions. Canberra, Australia: Commonwealth of Australia as represented by the Department of Health; 2016. URL: https://www1.health.gov.au/internet/main/publishing.nsf/Content/76B2BDC12AE54540CA257F72001102B9/\$File/Primary-Health-Care-Advisory-Group_Final-Report.pdf [accessed 2019-10-08]
- 15. My Health Record. Canberra, Australia: Australian Digital Health Agency URL: https://www.myhealthrecord.gov.au/ [accessed 2019-05-07]
- 16. Australian Government, Department of Health. 2019. Health Care Homes URL: https://www1.health.gov.au/internet/main/publishing.nsf/Content/health-care-homes [accessed 2019-05-07]
- 17. Barker I, Steventon A, Deeny SR. Association between continuity of care in general practice and hospital admissions for ambulatory care sensitive conditions: Cross sectional study of routinely collected, person level data. BMJ 2017 Feb 01;356:j84 [FREE Full text] [doi: 10.1136/bmj.j84] [Medline: 28148478]
- 18. Pereira Gray DJ, Sidaway-Lee K, White E, Thorne A, Evans PH. Continuity of care with doctors-A matter of life and death? A systematic review of continuity of care and mortality. BMJ Open 2018 Jun 28;8(6):e021161 [FREE Full text] [doi: 10.1136/bmjopen-2017-021161] [Medline: 29959146]
- 19. Morgan M, Coates M, Dunbar J. Using care plans to better manage multimorbidity. Australas Med J 2015;8(6):208-215 [FREE Full text] [doi: 10.4066/AMJ.2015.2377] [Medline: 26213584]
- 20. Steiner CA, Friedman B. Hospital utilization, costs, and mortality for adults with multiple chronic conditions, Nationwide Inpatient Sample, 2009. Prev Chronic Dis 2013 Apr 25;10:E62 [FREE Full text] [doi: 10.5888/pcd10.120292] [Medline: 23618542]
- 21. van den Bussche H, Schön G, Kolonko T, Hansen H, Wegscheider K, Glaeske G, et al. Patterns of ambulatory medical care utilization in elderly patients with special reference to chronic diseases and multimorbidity: Results from a claims data based observational study in Germany. BMC Geriatr 2011 Sep 13;11:54 [FREE Full text] [doi: 10.1186/1471-2318-11-54] [Medline: 21914191]
- 22. Smith SM, Soubhi H, Fortin M, Hudon C, O'Dowd T. Managing patients with multimorbidity: Systematic review of interventions in primary care and community settings. BMJ 2012 Sep 03;345:e5205 [FREE Full text] [doi: 10.1136/bmj.e5205] [Medline: 22945950]
- 23. Caughey G. Multiple Chronic Health Conditions in Older People: Implications for Health Policy Planning, Practitioners and Patients. Adelaide, Australia: University of South Australia; 2013 May. URL: https://www.unisa.edu.au/siteassets/episerver-6-files/global/health/sansom/documents/qumprc/multiple-chronic-health-conditions.pdf [accessed 2019-10-08]
- 24. Vitry A, Zhang Y. Quality of Australian clinical guidelines and relevance to the care of older people with multiple comorbid conditions. Med J Aust 2008 Oct 06;189(7):360-365. [Medline: 18837677]
- 25. van Walraven C, Oake N, Jennings A, Forster A. The association between continuity of care and outcomes: A systematic and critical review. J Eval Clin Pract 2010 Oct;16(5):947-956. [doi: 10.1111/j.1365-2753.2009.01235.x] [Medline: 20553366]
- 26. Roland M, Paddison C. Better management of patients with multimorbidity. BMJ 2013 May 02;346:f2510. [doi: 10.1136/bmj.f2510] [Medline: 23641032]
- 27. Shakib S, Dundon BK, Maddison J, Thomas J, Stanners M, Caughey GE, et al. Effect of a multidisciplinary outpatient model of care on health outcomes in older patients with multimorbidity: A retrospective case control study. PLoS One 2016;11(8):e0161382 [FREE Full text] [doi: 10.1371/journal.pone.0161382] [Medline: 27537395]
- 28. Saultz J, Albedaiwi W. Interpersonal continuity of care and patient satisfaction: A critical review. Ann Fam Med 2004;2(5):445-451 [FREE Full text] [Medline: 15506579]
- 29. Saultz J, Lochner J. Interpersonal continuity of care and care outcomes: A critical review. Ann Fam Med 2005;3(2):159-166 [FREE Full text] [doi: 10.1370/afm.285] [Medline: 15798043]
- 30. Kemmis S, McTaggart R, Nixon R. The Action Research Planner: Doing Critical Participatory Action Research. Singapore: Springer Science+Business Media; 2014.
- 31. Donabedian A. The quality of care. How can it be assessed? JAMA 1988;260(12):1743-1748. [doi: 10.1001/jama.260.12.1743] [Medline: 3045356]
- 32. Pillay M, Dennis SF, Harris MF. Quality of care measures in multimorbidity. Aust Fam Physician 2014 Mar;43(3):132-136 [FREE Full text] [Medline: 24600676]
- 33. Irvine D, Sidani S, Hall L. Finding value in nursing care: A framework for quality improvement and clinical evaluation. Nurs Econ 1998;16(3):110-116, 131. [Medline: 9748972]
- 34. Glasgow RE, Wagner EH, Schaefer J, Mahoney LD, Reid RJ, Greene SM. Development and validation of the Patient Assessment of Chronic Illness Care (PACIC). Med Care 2005 May;43(5):436-444. [doi: 10.1097/01.mlr.0000160375.47920.8c] [Medline: 15838407]



- 35. MacColl Institute for Health Care Innovation, Group Health Cooperative. Improving Chronic Illness Care. Seattle, WA: MacColl Institute for Health Care Innovation; 2000. Assessment of Chronic Illness Care URL: http://www.improvingchroniccare.org/index.php?p=Assessment&s=240 [accessed 2019-10-08]
- 36. EuroQol Group. EuroQol: A new facility for the measurement of health-related quality of life. Health Policy 1990 Dec;16(3):199-208. [Medline: 10109801]
- 37. Herdman M, Gudex C, Lloyd A, Janssen M, Kind P, Parkin D, et al. Development and preliminary testing of the new five-level version of EQ-5D (EQ-5D-5L). Qual Life Res 2011 Dec;20(10):1727-1736 [FREE Full text] [doi: 10.1007/s11136-011-9903-x] [Medline: 21479777]
- 38. Berglund CB, Gustafsson E, Johansson H, Bergenmar M. Nurse-led outpatient clinics in oncology care: Patient satisfaction, information and continuity of care. Eur J Oncol Nurs 2015 Dec;19(6):724-730. [doi: 10.1016/j.ejon.2015.05.007] [Medline: 26071199]
- 39. Bergenmar M, Nylén U, Lidbrink E, Bergh J, Brandberg Y. Improvements in patient satisfaction at an outpatient clinic for patients with breast cancer. Acta Oncol 2006;45(5):550-558. [doi: 10.1080/02841860500511239] [Medline: 16864168]
- 40. Uijen AA, Schellevis FG, van den Bosch WJ, Mokkink HG, van Weel C, Schers HJ. Nijmegen Continuity Questionnaire: Development and testing of a questionnaire that measures continuity of care. J Clin Epidemiol 2011 Dec;64(12):1391-1399. [doi: 10.1016/j.jclinepi.2011.03.006] [Medline: 21689904]
- 41. Uijen AA, Schers HJ, Schellevis FG, Mokkink HG, van Weel C, van den Bosch WJ. Measuring continuity of care: Psychometric properties of the Nijmegen Continuity Questionnaire. Br J Gen Pract 2012 Jul;62(600):e949-e957 [FREE Full text] [doi: 10.3399/bjgp12X652364] [Medline: 22782001]
- 42. Stokes T, Tarrant C, Mainous AG, Schers H, Freeman G, Baker R. Continuity of care: Is the personal doctor still important? A survey of general practitioners and family physicians in England and Wales, the United States, and The Netherlands. Ann Fam Med 2005;3(4):353-359 [FREE Full text] [doi: 10.1370/afm.351] [Medline: 16046569]
- 43. Cameron KS, Quinn RE. Diagnosing and Changing Organizational Culture: Based on the Competing Values Framework. 3rd edition. San Francisco, CA: Jossey-Bass; 2011.
- 44. Gardner G, Duffield C, Gardener A, Doubrovsky A. The Australian Nursing Workforce Survey Toolkit. Brisbane, Australia: Queensland University of Technology; 2017. URL: https://eprints.qut.edu.au/108232/1/
 The% 20Australian% 20Nursing% 20Workforce% 20Survey% 20Tooklit% 20June% 202017% 20F.pdf [accessed 2019-10-08]
- 45. APNA. 2018. Building blocks, explaining the essential elements of a nurse clinic. (Online) URL: https://www.apna.asn.au/nursing-tools/nurse-clinics/Buildingblocks [accessed 2018-02-13]
- 46. Freeman G. Priority given by doctors to continuity of care. J R Coll Gen Pract 1985 Sep;35(278):423-426 [FREE Full text] [Medline: 4057175]
- 47. Braun V, Clarke V. Using thematic analysis in psychology. Qualitative Research in Psychology 2006 Jan;3(2):77-101. [doi: 10.1191/1478088706qp063oa]
- 48. Stringer ET. Action Research. Thousand Oaks, CA: Sage publications; 2013.
- 49. Saunders M, Lewis P, Thornhill A. Research Methods For Business Students (7th Edition). Harlow, UK: Pearson; 2019.

Abbreviations

ACIC: Assessment of Chronic Illness Care

APRD: The Advanced Practice Nursing Role Delineation Questionnaire

CALHN: Central Adelaide Local Health Network **EQ-5D:** European Quality-of-Life Five-Dimension Scale

EQ-5D-3L: European Quality-of-Life Five-Dimension Three-Level Scale

EuroQol: European Quality-of-Life Scale **HREC:** Human Research Ethics Committee

MACS: Multidisciplinary Ambulatory Consulting Service

NCO: Nijmegen Continuity Ouestionnaire

PHC: primary health care

PROSPERO: international prospective register of systematic reviews



Edited by G Eysenbach; submitted 12.06.19; peer-reviewed by L Whitehead, K Booth; comments to author 04.07.19; revised version received 13.08.19; accepted 21.08.19; published 09.12.19

Please cite as.

Davis KM, Eckert MC, Shakib S, Harmon J, Hutchinson AD, Sharplin G, Caughey GE

Development and Implementation of a Nurse-Led Model of Care Coordination to Provide Health-Sector Continuity of Care for People

 $With \ Multimorbidity: Protocol \ for \ a \ Mixed \ Methods \ Study$

JMIR Res Protoc 2019;8(12):e15006

URL: http://www.researchprotocols.org/2019/12/e15006/

doi: <u>10.2196/15006</u> PMID: <u>31815675</u>

©Kate M Davis, Marion C Eckert, Sepehr Shakib, Joanne Harmon, Amanda D Hutchinson, Greg Sharplin, Gillian E Caughey. Originally published in JMIR Research Protocols (http://www.researchprotocols.org), 09.12.2019. This is an open-access article distributed under the terms of the Creative Commons Attribution License (https://creativecommons.org/licenses/by/4.0/), which permits unrestricted use, distribution, and reproduction in any medium, provided the original work, first published in JMIR Research Protocols, is properly cited. The complete bibliographic information, a link to the original publication on http://www.researchprotocols.org, as well as this copyright and license information must be included.

